



**STATE OF WASHINGTON**  
**MILITARY DEPARTMENT**  
*Camp Murray, Washington 98430*  
[www.mil.wa.gov](http://www.mil.wa.gov)

November 2, 2022

Ryan Zavala  
City of Shoreline  
17500 Midvale Avenue N  
Shoreline WA 98133

Re: Emergency Management Advisory Group Representative

Dear Ryan Zavala:

I am pleased to appoint you as an alternate member of the Washington State Emergency Management Advisory Group (EMAG). Thank you for representing the interests of Washington's medium-sized cities. Your dates of appointment are from November 2022 through November 2024.

The EMAG serves as a collaborative forum to advise the director of the Washington State Emergency Management Division (EMD) and the state's Emergency Management Council (EMC) on emergency management issues that impact local jurisdictions, tribes, and the state. The EMAG also advises the EMD Director and the EMC on the distribution of emergency management assistance funds.

As members of this workgroup, we must respect all opinions and honestly listen to all viewpoints. Building public trust requires us to use common sense, break down barriers, make decisions, and provide timely responses.

Thank you for your willingness to serve and welcome to the team.

Sincerely,

Robert Ezelle  
Director