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From: Council Admin

Sent: Friday, September 6, 2019 10:57:00 AM

To: John Norris; Debbie Tarry

Subject: FW: [EXTERNAL] UPDATE: News on Regional Homelessness and Board Meeting Reminder (9/11 @1pm)

Response requested: No

Sensitivity: Normal

Attachments:

[Interlocal Agreement - Clean Final Draft \(9-4-19\).pdf](#)  [DA Charter - Clean Final Draft \(9-4-19\).pdf](#) 

FYI-

Pollie McCloskey

Executive Assistant

City Manager's Office | x2213



From: Zylstra, Kira <Kira.Zylstra@allhomekc.org>

Sent: Thursday, September 5, 2019 9:57 AM

To: Andrew J. Lofton (Public) <AndrewJLofton@seattlehousing.org>; Colleen Echohawk <colleen@chiefseattleclub.org>; 'Daniel Malone' <dmalone@desc.org>; Hamdi Abdulle <hamdi@achdo.org>; Johnson, Jason <Jason.Johnson@seattle.gov>; McDermott, Joe <Joe.McDermott@kingcounty.gov>; Keith Scully <kscully@shorelinewa.gov>; Flor, Leonardo <Leonardo.Flor@kingcounty.gov>; Meghan Deal <meghan.deal@va.gov>; Melinda Giovengo <melinda.giovengo@youthcare.org>; okesha.2010@gmail.com; Nancy Backus <nbackus@auburnwa.gov>; Sara Levin <Slevin@uwkc.org>; Sheila Sebron <vcn-national@comcast.net>; Tess Colby <Tess.Colby@seattle.gov>; Gordon McHenry <gordonm@solid-ground.org>

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Subject: [EXTERNAL] UPDATE: News on Regional Homelessness and Board Meeting Reminder (9/11 @1pm)

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Morning Board members,

I wanted to follow up on my email yesterday with the final proposed ILA and Charter that was transmitted to the Councils late yesterday afternoon (see attached).

Here is a brief summary from Leo:

At 4:00 PM today, the Executive transmitted to the King County Council a proposed inter-local agreement (ILA) and proposed charter to form the King County Regional Homelessness Authority. Our teammates in this work at the City of Seattle also transmitted the same ILA and Charter to their Council. Both Councils will now begin considering these proposals, and our internal teams will transition into the next phase in which we will plan for implementation. I have attached to this email copies of the final proposed ILA and Charter for anyone to review as they care to.

The proposed ILA and Charter embody almost a year of work by many of the people on this email. While legislation is not typically exciting reading, there are in our proposed ILA and Charter some remarkable features that, when fully realized and utilized, will move us forward in our quest to promote equity, reduce disproportionality, and center persons who are or have experienced homelessness as we endeavor to make homelessness rare, brief and one-time.

For those who are interested, I'd like to highlight some of those exciting features of the proposed ILA and Charter, all of which were also consistently elevated as important by our staff teams, consultant teams, and by persons with lived experience:

- **Principles:** The ILA at pages 4-5 contains a Principles section to guide the Authority's actions. These are worth reading, and they reflect much of the input we received from persons who have experienced homelessness. The Principles include (there are more):
 - A statement that the Authority shall be accountable in its decision making processes and strategic planning to its customers' experience and to persons with lived experience
 - A directive that the Authority shall address racial-ethnic and other statistical disproportionalities amongst the population experiencing homelessness and that it shall proactively seek to eliminate disproportionalities by addressing structural racism, ableism, homophobia, transphobia, misogyny and other sources of inequities
 - A goal to, where possible, support contracting practices and provider staff pay structures that promote high-quality services and reduce undue provider staff turnover
 - Adoption of evidence-based approaches like housing-first and support for the development of new 0-30% AMI housing

- **Lived Experience in meaningful proportion at each level of the Governance Structure and additional pro-equity board composition requirements:** The Charter at pages 8-12 defines the board structure for the Authority. As many of you are aware, discussions about the board consumed more time, effort and compromise than any other aspect of the proposed Charter. Some highlights (there is much more than this in the documents themselves):
 - Within the 7-8 person steering committee, 2 members must be appointed by a CoC group primarily composed of persons with lived experience of homelessness. The other steering committee members are all elected officials.
 - The steering committee's powers are limited to confirming/removing Gov. Board appointments and confirming or rejecting (but not amending) Gov. Board-proposed 5-year plans and annual budgets.
 - Within the 11 person Governing Board, 3 members must be appointed by the two steering committee members who have been seated by a CoC group primarily composed of persons with lived experience of homelessness.
 - The Governing Board is the "working board" that will provide detailed and frequent governance of the new Authority and its Executive Director
 - Of the 11 person board, one person must have substantial skill/expertise implementing in a large organization policies that promote racial-ethnic equity;
 - Of the 11 person board, at least a majority of board members "shall be persons whose combination of identity, personal experience, or professional expertise enables them to credibly represent the perspectives of, and be accountable to, marginalized demographic populations that are statistically disproportionately represented among people experiencing homelessness in King County."

- **Continuum of Care Board Integration:** Later in the drafting process, we received feedback from All Home that the governing structure was not appropriately incorporating the CoC Board. As a result, we added a required skill for the Governing Board that at least one person have skill/expertise in CoC operations and then updated language around the Advisory Committee that recognizes that the CoC must under federal regulation create its own Board, which the

Authority's Governing Board may then recognize as an or the Advisory Committee to the Governing Board.

- **Equity-Based Decision Making:** Page 15 of the charter includes a section requiring the Authority to establish and operate under an equity-based decision-making framework. We have a staff team working group that is nearly complete with drafting a proposed Equity-Based Decision Making Tool for the regional authority.
- **Office of the Ombuds:** Page 20 of the Charter includes a section requiring the creation of the Office of the Ombuds. This was a key feature of NIS recommendations, acting upon consistent input from persons with lived experience.

The ILA and Charter are nearly 40-pages in combined length—so there is obviously much more in these documents for people to review as they are interested--but I wanted to close the loop on issues on which we sought feedback or received consistent input and highlight some features that will keep us moving towards an Authority that can realize our theory of change.

Please let me know if you have any questions,
Thank you!



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From: Zylstra, Kira

Sent: Wednesday, September 4, 2019 2:33 PM

To: Andrew J. Lofton (Public) <AndrewJLofton@seattlehousing.org>; Colleen Echohawk <colleen@chiefseattleclub.org>; 'Daniel Malone' <dmalone@desc.org>; Hamdi Abdulle <hamdi@achdo.org>; Johnson, Jason <Jason.Johnson@seattle.gov>; McDermott, Joe <Joe.McDermott@kingcounty.gov>; kscully@shorelinewa.gov; Flor, Leonardo <Leonardo.Flor@kingcounty.gov>; Meghan Deal <meghan.deal@va.gov>; Melinda Giovengo <melinda.giovengo@youthcare.org>; okesha.2010@gmail.com; Nancy Backus <nbackus@auburnwa.gov>; Sara Levin <Slevin@uwkc.org>; Sheila Sebron <vcn-national@comcast.net>; Colby, Tess <Tess.Colby@seattle.gov>; Gordon McHenry <gordonm@solid-ground.org>

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Subject: News on Regional Homelessness and Board Meeting Reminder (9/11 @1pm)

Good afternoon, Coordinating Board members,

I am reaching out with exciting news on the progress to develop a Regional Authority to oversee a unified response to homelessness; moving our homeless system in Seattle/King County to orient towards equity and impact.

At a press conference this morning, Mayor Durkan, Executive Constantine, and community partners from across the region [announced](#) that legislation to create a new Regional Authority would be transmitted to the King County and City of Seattle Councils today. This is a critical step forward in unifying our region's efforts and strengthening our homeless system response in a manner that is rooted in racial equity and social justice and centers the voices of those with lived experience.

You all laid the foundation for this work by taking the first formal action towards a unified system when adopting a new Theory of Change for our Continuum of Care in February:

If we create a homelessness response system that centers customer voice, then we will be able to focus on responding to needs and eliminating inequities, in order to end homelessness for all.

The principles embedded in this Theory of Change are the basis for the proposed legislation and will remain our guiding framework as we continue our work as the Continuum of Care to define the CoC governance and direct the work of the CoC, as required by HUD, within this new unified system through a revised CoC Governance Charter.

The details of the proposed legislation will be important to our final decisions on a revised charter. All of the details available right now are posted on King County's [website](#). We will be revisiting the DRAFT CoC Governance Charter at our meeting next week:

Wednesday, 9/11 @ 1pm
Seattle City Hall
600 4th Ave – 3rd Floor Conference Room, Room 370
Seattle, WA 98104

I am grateful for your leadership through this time of tremendous change and opportunity. The passion and commitment of our Board and staff was heard loud and clear at today's press conference with more than half of you there in support and through the thoughtful and inspiring words of Mayor Backus, Gordon McHenry Jr, and Colleen Echohawk. A special thanks goes to Gordon for representing the Board as one of our co-chairs and as the outstanding leader he is in this community.

More details are on their way for our meeting next week.
Thank you!



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